

**SWISS Strategic Plan Subcommittees**

Project Summary (DRAFT)

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To establish clear outcomes, roles, actions, and strategies to address regional priorities, Snohomish County, Whatcom County, Island County, Skagit County, and San Juan County (SWISS) Regional Partnership will convene three subcommittees, one for each of the identified regional priorities – Behavioral Healthcare, Transportation, and Broadband.

Under the facilitation of WSAC staff and a third-party consultant, each subcommittee will develop a strategic plan for their individual priority. Individual strategic plans will be consolidated into a single SWISS Strategic Plan and Work Plan that will be review and edited by SWISS Members prior to being considered for adoption.

Subcommittees will be comprised of SWISS members, county staff, regional groups, and other invited subject matter experts. It is critical that SWISS members engage in the outcomes of the strategic plan and be the final decision-makers for strategic plan outcomes and action to assure they meet the needs and scope of the elected officials.

**Project Objectives**

This project will develop a strategic plan which:

* is created with the right people at the table;
* respects both the equal importance and urgent timelines for each of the three priorities;
* establishes performance expectations and defined outcomes; and,
* clearly identifies the roles, timelines, and actions for the SWISS Regional Partnership, individual SWISS Counties, lead agencies, stakeholders, and WSAC staff.

**Milestones Schedule**

* Subcommittee Development and Coordination June 2023
* Facilitated Subcommittee Meetings (virtual) June – October 2023
	+ Kickoff
	+ Work Session 1
	+ Work Session 2
* Strategic Plan Draft review by Executive Committee October 2023
* Strategic Plan Draft review by SWISS Members October/November 2023
* Final Plan Presentation and Adoption Vote November 14-16, 2023
* Implementation of Plan November 2023 – November 2024
* Plan Status Review and Update November 2024

**Project Principles**

* Subcommittees will seek a balance between aligning with the visions of partners and developing an independent SWISS vision for success.
* Communication around subcommittee deliverables must take place throughout the project to ensure transparency and thorough engagement.
* The elected members of SWISS will have final decision-making authority on the project strategies and project outcomes.
* Stakeholder management, including clear identification of roles, is critical to success.